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Outline

Old to New

- Blending Strategies
- Opportunistic Mixing
- Recycle the Old

PMA Application Old to New

- Todays PMA
- Old Ideas
- Implementation Internal and External
- Effect on Industry



Old to New



NBA

- Two 15-minute halves
- 3 consecutive fouls, opponents receive a point
- No 3-point line
- No shot clock



NFL

- No game clock
- Player substitutions were prohibited
- No communication from the sideline was allowed
- Players from both teams could grab their opponents' facemasks at will



Old to New - Blending Strategies

Merge the Best of Two Different Business Ideas





Opportunistic Mixing of Quantitative and Qualitative Information

Quantitative Approach

Highly analytical but may appear to lack in real life perspective

Opportunistic Mixing

Takes two opposing beliefs –

- 1) Existing ideas are tried and tested through experience
- 2) Current methods and data validate existing approach Adds to the breadth and depth

of our conversion of Old ideas to New

Qualitative Approach

Highly experiential with the appearance of lacking in data and detail



Recycle

- Some ideas have been the mainstay of our businesses and strategies but they have become stale, overused or are no longer relevant as they once were
- Some of these may need to be recycled just as we do with paper and plastics and metal
- Through the recycling process we rebrand the practice or idea and create a new and better product than what we had before





PMA Today

2015 PMA Market was about \$550 million with a 1.7% penetration

PMA Market last 5 year average of \$500+ million

• At 40% savings from OEM total savings of \$1.67 billion last 5 years

2018 projection of \$770 million



Old Ideas Related to PMA

- PMA parts are bogus or inferior
- Airline contracts should exclude PMA
- No warranty on PMA
- Internal organizational matters
- PMA parts cannot be used on leased aircraft



Which brings us back to...

Lower perceived value

Leads to...

Leasing – Old Concept

Leasing community's reluctance towards PMAs

Reduced remarketing opportunity

Resulting in...

Financiers push airlines to reject PMA

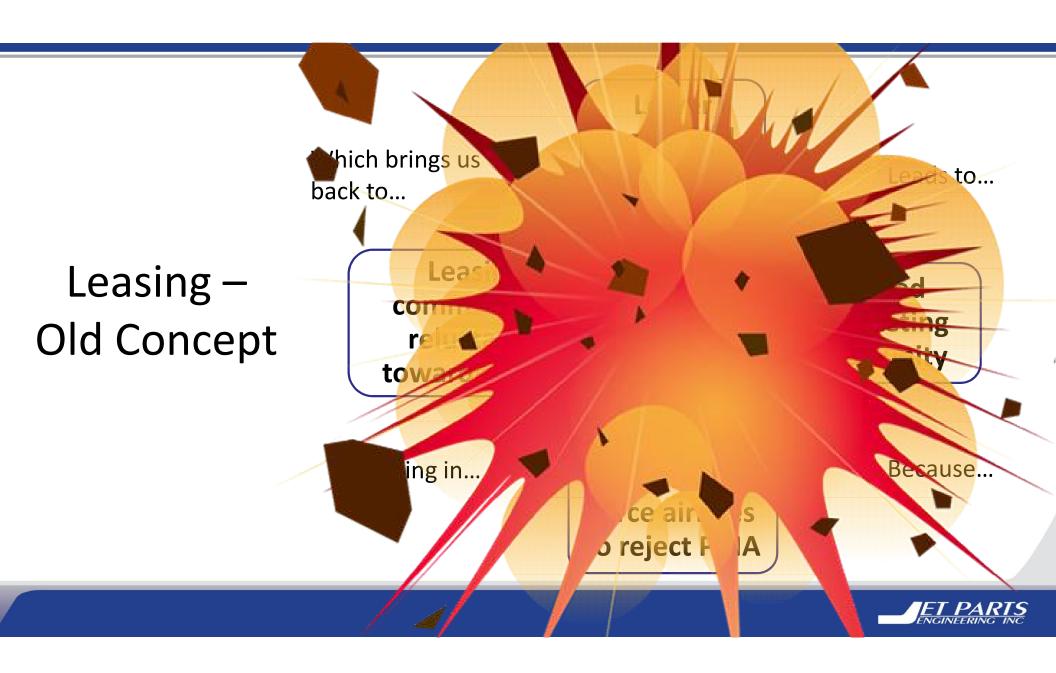
Because...



Leasing – New Concept







How Do You Get the Benefit

Change An Old Idea Into Something New:

- Establish Partnerships
 - Intra-company
 - External





Intra-Company Examples

- PMA project identification
- PMA implementation at airlines
- Airline engineers find solutions using PMA or DER repairs
- IT & technology
- Win/Win relationships workers and departments



External (B2B) Examples

- PMA development contracts
- Engineering cooperation between PMA companies and Airlines/MRO
- Airline leasing agreements
- Long term purchasing contracts
- Repair contracts
- Joint ventures
- Distribution agreements
- Gov't relationships
- Civil Aviation Authority agreements and relationships
- Manufacturing and technology contracts
- Competitor relationships





So what is the end result of "new" ideas!

OEM's limit their price increases and "deal" with their operator customers

PMA Industry accelerates growth

